

## **Leader Guide**

Edge Workshop: Week 37

149 Group, Inc.

## **Blackbox Modeling**

THree s	steps:
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- 1. Cash in
- 2. Crank Effort
- 3. Cash Out

EXERCISE I. Find a project to evaluate
Find a business or personal project to evaluate. Write it down:
EXERCISE 2. Cash In
Calculate the cash you need to put in. Do not count debt.
EXERCISE 3. Crank Effort
List all it takes to make the project make money. List all tech, people, knowledge, vendors, marketing that will be needed. Keep it high level and use high level estimates.



## EXERCISE 4. Cash Out

Calculate the Revenue. Just the income.
Calculate the costs/expenses involved:
Calculate the profit: Total Revenue - Total Expenses
Calculate the costs Return on Investment: Cash Out / Cash In:
EXERCISE 5. Make it less dumb
What assumptions are you making that you need to rethink? What can you delete? What can you simplify or optimize? How can you make it go faster? What can you automate?